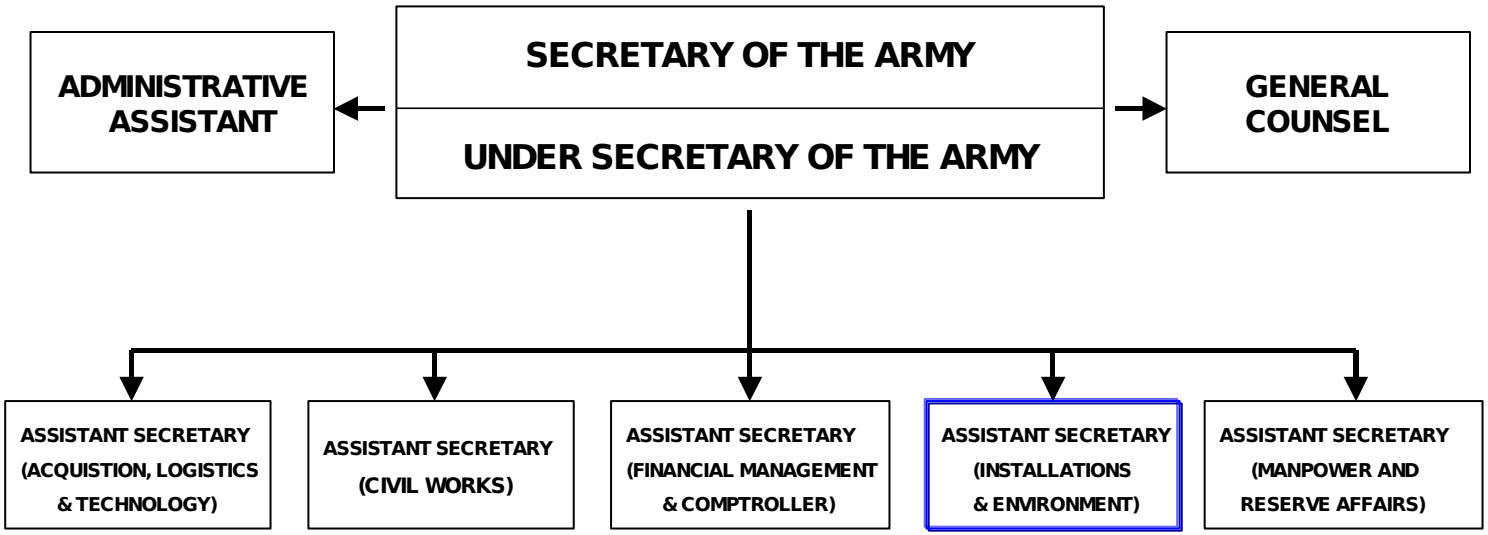
INSTALLATION MANAGEMENT INSTITUTE

January 13, 2004

Joseph W. Whitaker

Deputy Assistant Secretary of the Army
(Installations and Housing)
OASA(I&E)

Organization Chart – Army Secretariat


SECRETARY OF THE ARMY
UNDER SECRETARY OF THE ARMY
ADMINISTRATIVE ASSISTANT
GENERAL COUNSEL
ASSISTANT SECRETARY (ACQUISTION, LOGISTICS & TECHNOLOGY)
ASSISTANT SECRETARY (CIVIL WORKS)
ASSISTANT SECRETARY (FINANCIAL MANAGEMENT & COMPTROLLER)
ASSISTANT SECRETARY (INSTALLATIONS & ENVIRONMENT)
ASSISTANT SECRETARY (MANPOWER AND RESERVE AFFAIRS)

OUR UNIVERSE

Land Acreage
- United States –15,245,347
- Europe – 164,965
- Asia – 50,804
- Other Overseas – 15,203

Roads
55,500 miles

Paved Area
449 Million SY

Railroads
2,981 miles

Family Housing Units
108,000

Barracks Requirements
Required 160K spaces
to house 141K soldiers

PRV
$243B

Active Army Bases:
- United States - 99
- Europe - 30
- Asia - 52
- Army Reserve Ctrs - 829
- ARNG Readiness Ctrs - 3089

Army Demographics
52.1% married
10.6% dual military
7.5% single parents
699,299 family members

Environmental Clean-up
- Active Sites - 1494
- BRAC Sites - 255
- Formerly Used Defense Properties – 2,822

Army End-Strength
- Active - 480,000
- USAR - 205,000
- ARNG - 350,000
- Civilians – 223,000

Airfields
- 133 Fixed Wing
- 625 Heliports

Buildings
(million square fe
- United States - 7
- Europe - 156
- Asia – 44
- Other - 7

Utilities
Electric, gas, water and sewer
- 47,551 miles

FY 03 Installation Management Resources = $13.6B per year

2003 ISR Infrastructure

Condition Status Results: Army vs. Category Status

Rating by: Quality/Quantity/Overall

	Mission	Mobility	Housing	Community	Installation Support
Army Area Ratings	3 3	3 3	3 2	3 2	3 1
Improvement Cost To C1 ($Bil)	$13.8B (quality) $16.7B (quantity)	$3.2B (quality) $9.1B (quantity)	$9.5B (quality) $11.1B (quantity)	$3.3B (quality) $5.4B (quantity)	$3.0B (quality) $1.8B (quantity)
Category Ratings					
	3 4 Tng Ranges	3 2 Road & Trail	3 1 Family Housing	3 3 Post Exchange	2 1 Heat/AC
	3 3 Maintenance Fac	2 2 Railroad	3 2 Enlisted UPH	2 3 Commissary	3 2 Electric/Gas
	3 1 Production Fac	3 3 Airfield Fac	4 3 Othr UPH	3 2 Hospital & Med	3 1 Water
	3 3 Trng/Instr Fac	3 4 Airfield Pavements	3 3 Dining	1 4 Child Dev	3 1 Sewer
	3 1 R & D	3 3 Ports	4 2 Trainee Unacmp Pers Hsg	3 2 DepSchools	
	3 3 Supply & Storage Fac	2 2 Strategic Mobility		3 3 Community Support	
	3 2 Admin				
	3 2 Info Mgmt				

Cdr's Overwrite
Overall
Quality | Quantity

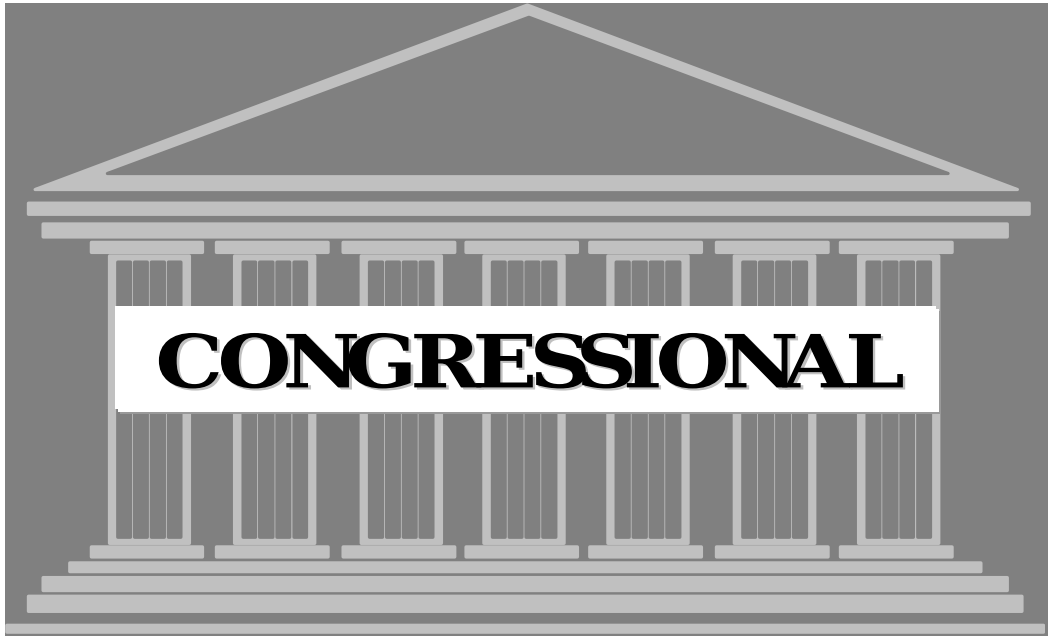
C1 - Fully Supports Mission Performance
Qual - Percent of Quality Points >= 90% of Total Available
Qty - Meets 95% of requirement or greater

C2 - Supports Majority of Assigned Missions
Qual - Percent of Quality Points >= 75% of Total Available
Qty - Meets 80 to 95% of requirement

C3 - Mission Performance is Impaired
Qual - Percent of Quality Points >= 60% of Total Available
Qty - Meets 60 to 80% of requirement

C4 - Mission Performance is Significantly Impaired
Qual - Percent of Quality Points < 60% of Total Available -
Qty - Below 60% or requirement

No rating


CONGRESSIONAL

Congressional Committees
MILCON Appropriations

House - Committee on Appropriations

Subcommittee on Military Construction

Chair - Knollenberg (R-MI)

Walsh (R-NY)
Aderholt (R-AL)
Granger (R-TX)
Goode (R-VA)
Vitter (R-LA)
Kingston (R-GA)
Crenshaw (R-FL)

Ranking - Edwards (D-TX)

Farr (D-CA)
Boyd (D-FL)
Bishop (D-GA)
Dicks (D-WA)

Congressional Committees
MILCON Appropriations

Senate - Committee on Appropriations

Subcommittee on Military Construction

Chair – Hutchison (R-TX) Ranking – Feinstein (D-CA)

Burns (R-MT)

Inouye (D-HI)

Craig (R-ID)

Johnson (D-SD)

DeWine (R-OH)

Landrieu (D-LA)

Brownback (R-KS)

Congressional Committees

MILCON Authorizations

House – Committee on Armed Services

Subcommittee on Readiness

Chair – Hefley (R-CO)	Ranking – Ortiz - (D-TX)
McKeon – (R-CA)	Evans - (D-IL)
Hostettler – (R-IN)	
Taylor - (D-MS)	
Jones – (R-NC)	
Abercrombie - (D-HI)	
Ryun – (R-KS)	Reyes – (D-TX)
Hayes – (R-NC)	
Snyder – (D-AR)	
Wilson – (R-NM)	
Rodriguez – (D-TX)	
Calvert – (R-CA)	Brady – (D-PA)
Forbes – (R-VA)	Hill – (D-IN)
Miller – (R-FL)	

Congressional Committees

MILCON Authorizations

Acronyms

Senate – Committee on Armed Services

Subcommittee on Readiness & Management Support

Chair – Ensign (R-NV) Ranking – Akaka (D-HI)

McCain (R-AZ) Byrd (D-WV)

Inhofe (R-OK)

Nelson (D-FL)

Roberts (R-KS)

Nelson (D-NE)

Allard (R-CO)

Dayton (D-MN)

Sessions (R-AL) Bayh (D-IN)

Talent (R-MO)

Clinton (D-NY)

Your Role in Getting The Army Message to Congress

Member/Staff Visits

- Find opportunities to recognize members
- Committee staff normally treated as two-star rank
- Briefing charts – make accurate and keep with Army policy
- Get acronyms out of briefings
- Get a bio on the Member or Staffer
- Make time for Members and Staff to meet with soldiers
- Know the Army FYDP
- Use time efficiently. Don’t sit in a briefing room. Get out to see projects/people
- Staffers frequently ask Senior Army Leaders to confirm information they hear locally

RESOURCES

ARMY MILCON OVERVIEW

($M)

APPROPRIATION	FY04 REQ*	FY04 APPR	FY05 REQ**
MILCON, Army	1,602*	1,448	1,771
MILCON, Army Reserve	68	88	87
MILCON, National Guard	168	312	266
Army Family Housing, Operations	1,043	1,033	929
Army Family Housing, Construction	409*	384	636
Homeowners Assistance	0	0	0
Base Realignment and Closure	66	66	TBD
TOTAL	**3,356**	**3,331**	**3,689**

Supplemental

MILCON FY 05 Priorities

- Active
  - Barracks
  - Transformation (Stryker in HI, LA and AK)
  - Ranges
  - Revitalization & Focused Facility Strategy
    - Trainee Barracks
    - Operational and Command/Control Facilities
    - Maintenance Facilities
  - Power Projection
  - Army Family Housing
- National Guard – Heavy Emphasis on ADRS
  - Readiness Centers
  - Ranges in VA to support future SBCT in PA
  - Organizational Maintenance Shops
- Reserve
  - Reserve Centers

ARMY O&M OVERVIEW

($M)

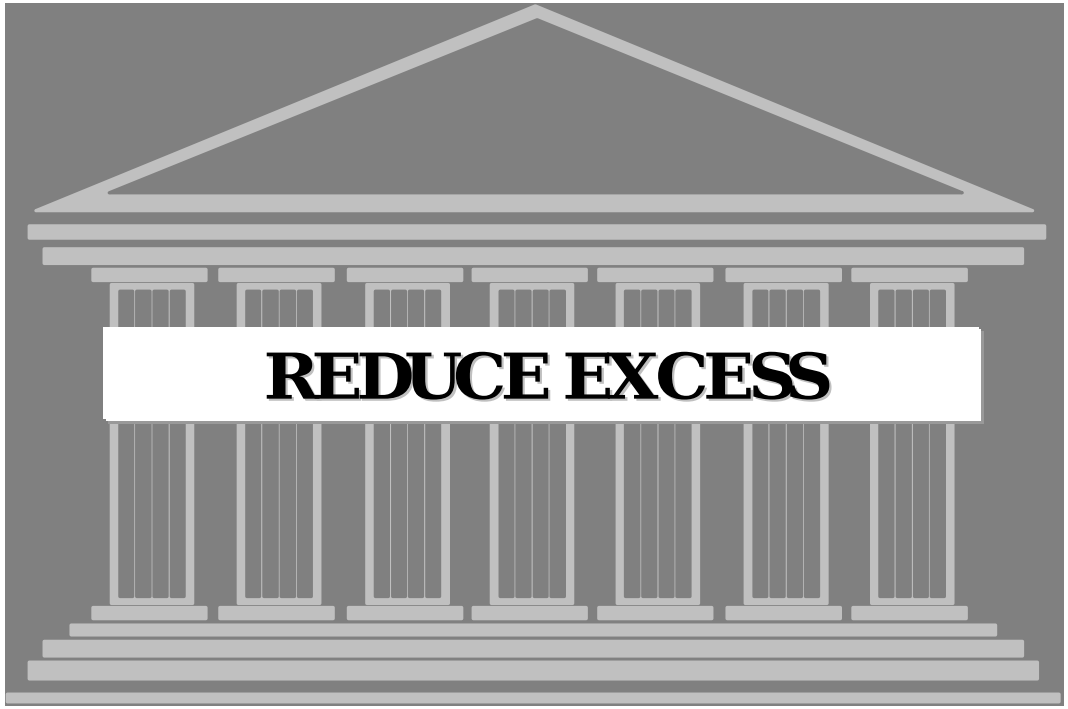
APPROPRIATION ($M)	FY04 REQ	FY04 APPR	FY05 REQ*
Sustainment	2,495	2,330	2,552
RM	153	22	211
Demolition	36	36	30
BASOPS	5,843	3,991	6,144

* Proposed FY 05 program…as of 12 Jan

FY 05 O&M PRIORITIES

- 95% Sustainment for the Army
- Demolition excess, obsolete facilities
- Strategic Mobility
- Force Protection
- Senior Enlisted Barracks
- BUP

OTHER ISSUES


REDUCE EXCESS

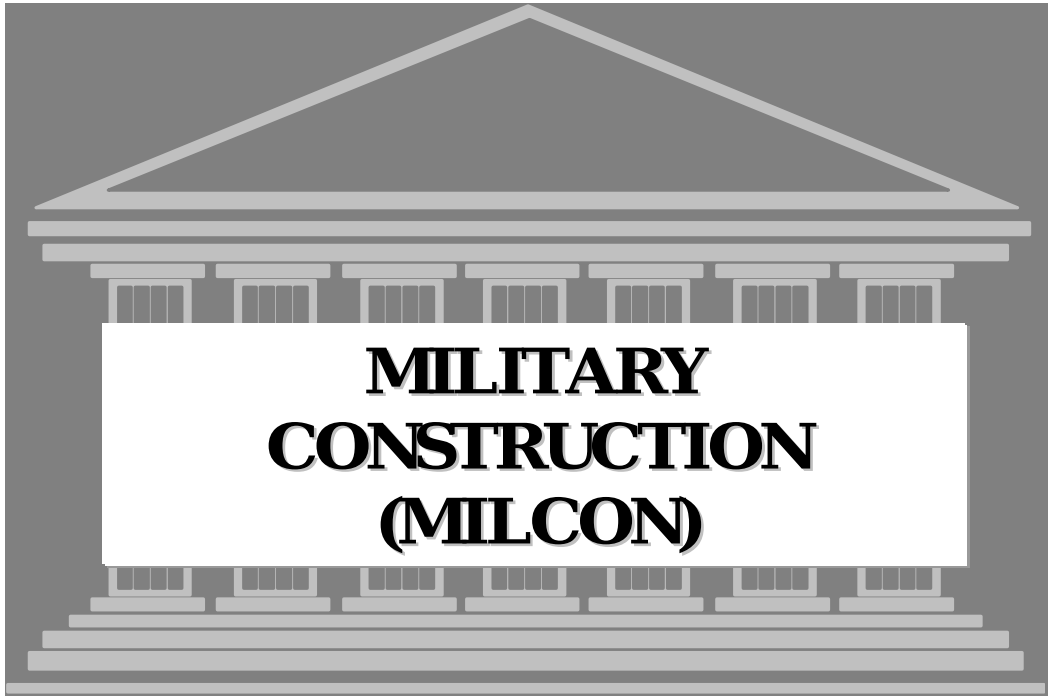
Infrastructure Reduction

BRAC in FY 03 **107,272 acres**

Non-BRAC in FY 03 **24,209 acres**

1-for-1 MILCON in FY 04 **3.6 MSF**

Facility Reduction Program in FY 04 **2.8 MSF**


MILITARY
CONSTRUCTION
(MILCON)

MILCON Execution

- **Execute Within Year Project is Appropriated**

- **Stay Within Appropriated $ $s**

MILCON Execution FY 03 and Prior

- Active Army - 95%
- Army National Guard - 76%
- Army Reserve - 100%

Joint Use Construction

- You must consider
  - Opportunities with other Services
  - Opportunities among Active Component, Army National Guard, Army Reserve
- DASA(IH) must certify to Congress that Joint Use was considered for each Army MILCON project
- BRAC 05 analysis expected to focus on joint use opportunities

Demonstration Program on Reduction in Long-Term Maintenance

Costs

Authorized by Congress in FY 02

Demonstration program: 12 projects

- 5 - Active Army
  (Gillem, Lewis, Stewart, Bliss, Campbell)
- 3 - Army National Guard
  (Topeka, KS; Lenoir, NC; Camp Robinson, AR)
- 4 - Army Reserve
  (Rochester, NH; Story, VA; Meade, MD)

5 years maintenance included in construction project.

The demonstration program will:

- assess feasibility of including facility maintenance requirements in construction contracts
- determine impact on long-term facility maintenance costs

Sustainable Design and Development (SDD)

- **SDD is Army Policy -**

"… the systematic consideration of current and future impacts of an activity, product or decision on the environment, energy use, natural resources, the economy and quality of life."

- **Sustainable Project Rating Tool (SPiRiT)**
  - **Provides objective measure of success**
  - **Implemented in June 2001**
  - **Initial Goal: Bronze**
  - **FY 06 & Future MILCON Minimum: Gold**

REAL ESTATE

Real Estate Overview

- USACE is Army's real estate agent
- Appraise, acquire, manage and dispose of military and civil works real property

- DOD Executive Agent responsibilities:
  - Recruiting Facilities
  - Homeowners Assistance
  - Defense National Relocation Program

- Unique contingency capabilities
  - Contingency Real Estate Support Team (CREST)
  - Real Estate Planning Response Team (REPRT)

Enhanced Use Leasing (EUL)

- **Military services authorized to outlease its available non- excess real property under 10 USC 2667**

- **Cash proceeds may now be used for construction, acquisition of new facilities or facilities operation support**

- **In-kind consideration may include construction, facilities operation support, other services, and may be accepted at any property or facility under control of the Secretary**

Examples of Enhanced Use Leasing

- **Current Projects**
  - **Walter Reed Army Medical Center, MD (lease of historic buildings)**
  - **Fort Monmouth, NJ (72 acres research center, and historic buildings)**
  - **Yuma Proving Ground, AZ (Future Combat Systems testing area)**
  - **Fort Bliss, TX (93 acres with historic buildings)**

- **Completed**
  - **Fort Sam Houston, TX (historic property and admin space)**
  - **Fort Leonard Wood, MO (62 acres for U of MO technology park)**

Reserve Component
Real Property Exchanges (RPX)

- **The Reserve Components are authorized to conduct Real Property Exchanges through 10 USC 18233.**

- **The fair market value of the land and facilities received by the Army must be no less than the fair market value of the Government-owned real property conveyed by the Army.**

Real Property Exchanges (RPX)

Successes

	Value ($M)
Chicago, IL (O'Hare)	16.00
East Windsor, CT (SAS)	0.45
Fort Snelling, MN (MNDOT/MET)	5.10
Manchester, NH (MAA)	1.30
Parks RFTA, CA (Windemere)	3.90
Fort Snelling, MN (MAC)	1.73
Caven Point, NJ (Jersey City)	8.50
Pittsburgh, PA (Steele USARC)	1.30

Real Property Exchanges (RPX)

Current Projects

Hays, KS

Oakland, CA (3 parcels)

Kalamazoo, MI

Santa Barbara, CA

Caguas, PR

Hato Rey, PR

Bayamon, PR

Ponce, PR

Boulder, CO

Tustin, CA

Allison Park, PA

Pittsburgh, PA (Saw Mill Run)

Parks RFTA, CA (DSRSD)

Kirksville, MO

Midwest City, OK

Sherman Oaks, CA

West LA, CA

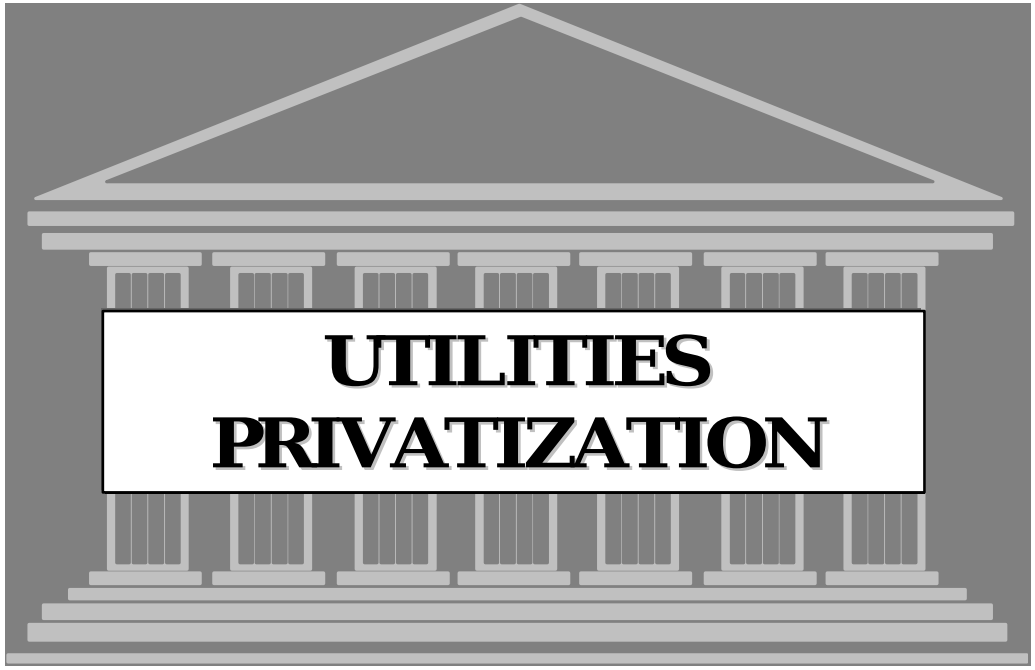
Lawrence, KS

Orlando, FL

Grand Rapids, MI

Oakdale, PA (Site 63)

San Jose, CA


UTILITIES
PRIVATIZATION

Utilities Privatization

Why privatize?

- **Private & public companies can do it better & at a better price**
- **Operating & maintaining utilities is not a core Army function**
- **Resources have not kept pace with technology, laws and regulations**

DoD Guidance

- **Upgrade systems to C2 condition by FY10**
- **Privatize by FY05**

Army goals

- **FY03: Privatize all eligible systems**
- **FY05: Re-evaluate all systems that are exempt, uneconomical or had no response to RFP**

Army's Utilities Inventory

US:

- **351 systems--86 privatized**

Europe:

- **589 systems--215 privatized**

Korea:

- **119 systems exempt**

Japan:

- **9 systems exempt**

Result: Safe, reliable, efficient utilities services

RESIDENTIAL COMMUNITIES
INITIATIVE (RCI)

CURRENT PLAN -- 26 PROJECTS

74,016 Family Housing Units
>80% of U.S. Owned Inventory

Houses)

- Fort Carson, CO - 1999
- Fort Hood, TX - 2001
- Fort Lewis, WA - 2002
- Fort Meade, MD - 2002
- Fort Bragg, NC - 2003
- Pres of Monterey-Naval PS, CA - Oct 2003
- Fort Stewart-Hunter AAF, GA - Nov 2003
- Fort Campbell, KY
- Fort Belvoir, VA - D

8 Projects Awarded -- Transfer Date (22,944 Houses)

- Fort Irwin-Moffett Fed AF-Cp Parks, CA - Feb 2004
- Forts Eustis-Story, VA - Apr 2004
- Fort Hamilton, NY - May 2004
- Fort Polk, LA - Jun 2004
- Walter Reed AMC, DC / Fort Detrick, MD - Aug 2004
- Fort Shafter /
- Fort Leonard
- Fort Drum, N

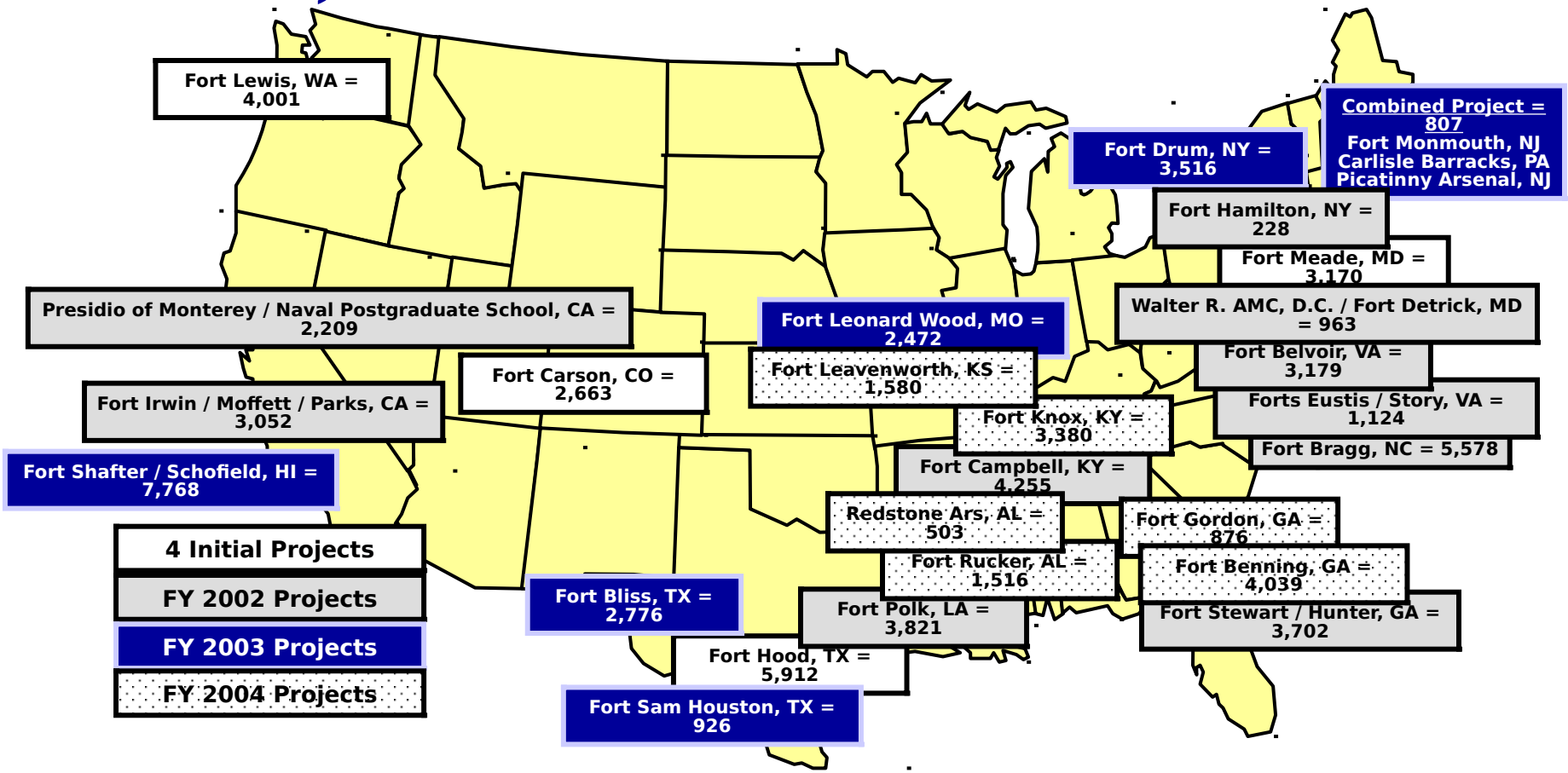
2003 Solicitations (4,509 Houses)

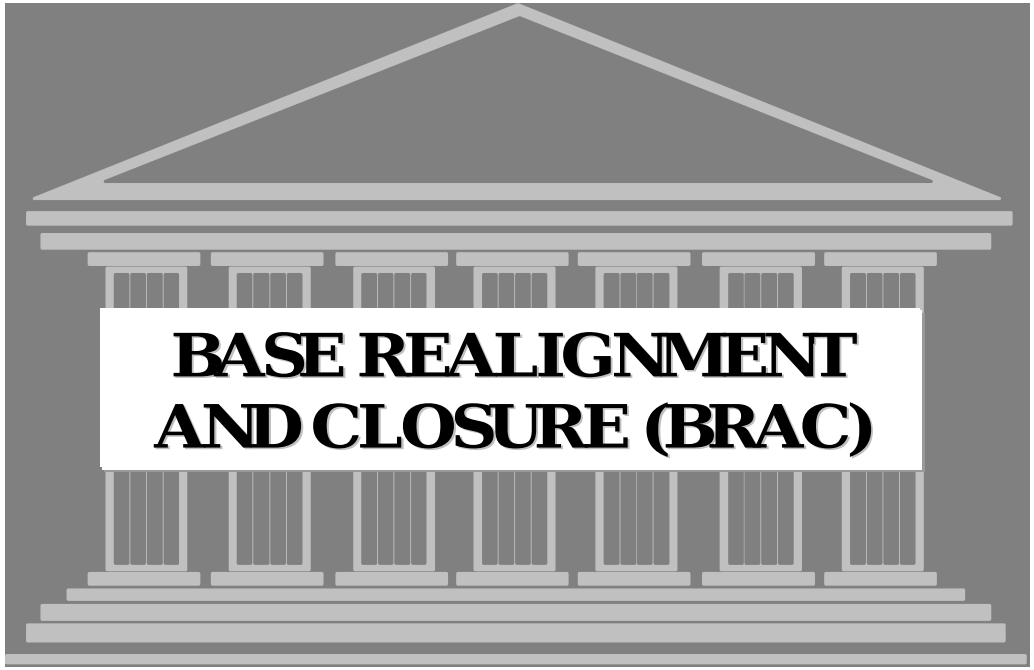
- Fort Sam Houston, TX
- Fort Bliss, TX
- Fort Monmouth / Picatinny Arsenal, NJ-Carlisle Barracks, PA

2004 Solicitations (11,894 Houses)

- Fort Benning, GA
- Fort Rucker, AL
- Fort Gordon, GA
- Fort Knox, KY
- Fort Leavenworth, KS
- Redstone Arsenal, AL

CURRENT PLAN = 26 PROJECTS (74,016 HOMES)


Fort Lewis, WA = 4,001
Combined Project = 807
Fort Monmouth, NJ
Carlisle Barracks, PA
Picatinny Arsenal, NJ
Fort Drum, NY = 3,516
Fort Hamilton, NY = 228
Fort Meade, MD = 3,170
Presidio of Monterey / Naval Postgraduate School, CA = 2,209
Fort Leonard Wood, MO = 2,472
Walter R. AMC, D.C. / Fort Detrick, MD = 963
Fort Belvoir, VA = 3,179
Fort Carson, CO = 2,663
Fort Leavenworth, KS = 1,580
Fort Irwin / Moffett / Parks, CA = 3,052
Forts Eustis / Story, VA = 1,124
Fort Knox, KY = 3,380
Fort Bragg, NC = 5,578
Fort Shafter / Schofield, HI = 7,768
Fort Campbell, KY = 4,255
Redstone Ars, AL = 503
Fort Gordon, GA = 876
4 Initial Projects
Fort Rucker, AL = 1,516
Fort Benning, GA = 4,039
FY 2002 Projects
Fort Bliss, TX = 2,776
Fort Polk, LA = 3,821
Fort Stewart / Hunter, GA = 3,702
FY 2003 Projects
Fort Hood, TX = 5,912
FY 2004 Projects
Fort Sam Houston, TX = 926


BASE REALIGNMENT
AND CLOSURE (BRAC)

BRAC Summary - CONUS

FISCAL YEAR

ROUND 88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03

BRAC 88 77 Closures / 6 Realignments

BRAC 91 5 Closures / 6 Realignments

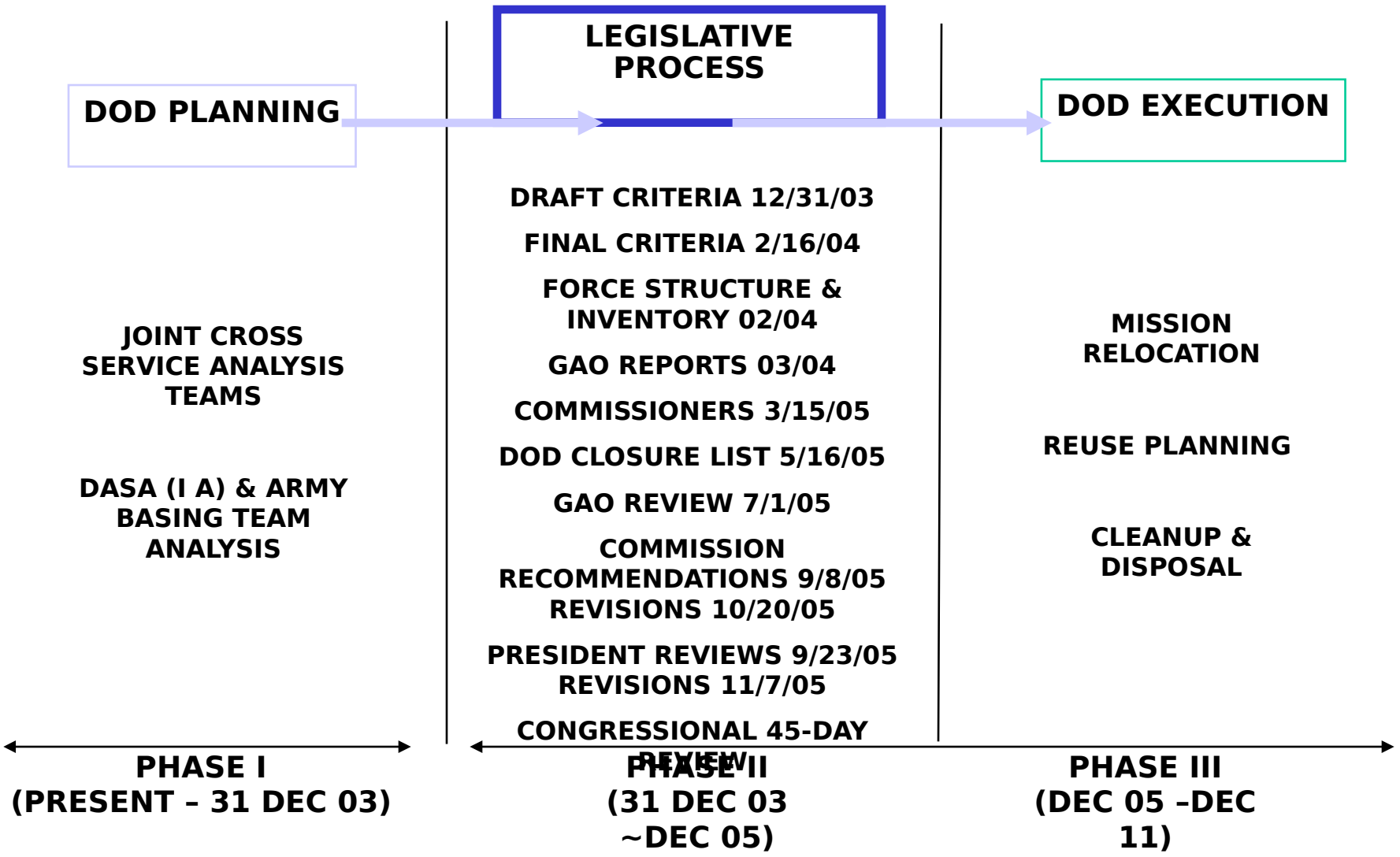
BRAC 93 1 Closure / 4 Realignments

BRAC 95 29 Closures / 11 Realignments

FY 04 OBJECTIVE
EXPEDITE ENVIRONMENTAL RESTORATION AND PROPERTY DISPOSAL

Completed Actions - All Rounds
112of 112 Closures &
27 of 27 Realignments

BRAC 05 TIMELINE



How Can You Help?

- **Know where the Army is in the budget/ programming process and how you fit in**

- **Figure out innovative ways to obtain alternative resources**

- **Ensure data/requirements accuracy**

OFFICE OF THE ASSISTANT SECRETARY OF THE ARMY
THIS WE'LL DEFEND
1775
INSTALLATIONS AND ENVIRONMENT

QUESTIONS ?